

CHEN SU LAN METHODIST CHILDREN'S HOME
(UEN. S68SS0016K)
(Charity Reg. No.000063)

FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
31 DECEMBER 2025

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CHEN SU LAN METHODIST CHILDREN'S HOME

STATEMENT BY THE MANAGEMENT COMMITTEE

On behalf of the Management Committee, we do hereby state in our opinion:

- a) the financial statements of Chen Su Lan Methodist Children's Home (the "Home") are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Charities Accounting Standard in Singapore ("CAS") so as to present fairly, in all material respects, the financial position of the Home as at 31 December 2025 and the financial activities, changes in funds and cash flows of the Home for the financial year then ended;
- b) the Home has used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institution of a Public Character) Regulations;
- c) the Home has complied with Regulation 15 of the Charities (Institutions of a Public Character) Regulations;
- d) the accounting and other records required to be kept have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations; and
- e) at the date of this statement, there are reasonable grounds to believe that the Home will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorised the issue of these financial statements on 29 April 2026.

Chairman	Yeoh Chee Yan	
Vice Chairman	Yam Ah Mee	(Appointed on 29 April 2025)
Secretary	Winston James Hodge	
Treasurer	See-Toh Meng Sun	
Committee Member	Ho Kah Choy	
Committee Member	Yow Chi Mun	
Committee Member	Toh Hooi Min	
Committee Member	Lim Hwee Seh	
Committee Member	Lee Ho Wah	
Committee Member	William Wan Kok Tang	
Committee Member	Tan Kok Heng	(Appointed on 9 October 2025)
Committee Member	Ng Wai Yin	(Appointed on 30 January 2026)

On behalf of the Management Committee,


Yeoh Chee Yan
Chairman

29 April 2026


See-Toh Meng Sun
Treasurer

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CHEN SU LAN METHODIST CHILDREN'S HOME

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Chen Su Lan Methodist Children's Home (the "Home") as set out on pages 5 to 28, which comprise the balance sheet as at 31 December 2025 and the statement of financial activities and statement of cash flows for the financial year then ended, and notes to the financial statements, including summary of significant accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Charities Accounting Standard in Singapore ("CAS") so as to present fairly, in all material respects, the financial position of the Home as at 31 December 2025 and of the financial activities, changes in funds and cash flows of the Home for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Home in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Management Committee is responsible for the other information. The other information obtained at the date of the auditor's report is the Statement by the Management Committee as set out on page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
CHEN SU LAN METHODIST CHILDREN'S HOME (cont'd)**

Report on the Audit of the Financial Statements (cont'd)

Responsibilities of Management Committee and Those Charged with Governance for the Financial Statements

The Management Committee is responsible for the preparation and fair presentation of these financial statements in accordance with the Societies Act, Charities Act and Regulations and CAS, and for such internal control as the Management Committee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management Committee is responsible for assessing the Home's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management Committee either intends to liquidate the Home or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Home's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Home's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management Committee.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
CHEN SU LAN METHODIST CHILDREN'S HOME (cont'd)**

Report on the Audit of the Financial Statements (cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

- Conclude on the appropriateness of Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Home's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Home to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion:

- (a) the accounting and other records required to be kept by the Home have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fund raising appeal held during the financial year ended 31 December 2025 has been carried out in accordance with Regulation 6 of the Societies Regulations issued under Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (i) the Home has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (ii) the Home has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.



Baker Tilly TFW LLP
Public Accountants and
Chartered Accountants
Singapore

29 April 2026

CHEN SU LAN METHODIST CHILDREN'S HOME

STATEMENT OF FINANCIAL ACTIVITIES
For the financial year ended 31 December 2025

	Note	Unrestricted funds \$	Restricted funds \$	Total 2025 \$	Total 2024 \$
Income					
Income from generated funds:					
- Voluntary income	3	3,463,153	618,182	4,081,335	4,091,728
- Investment income		444,339	—	444,339	600,985
Income from charitable activities	4	3,638	5,470,230	5,473,868	5,009,482
Other income	5	62,491	2,400	64,891	150,351
Total income		3,973,621	6,090,812	10,064,433	9,852,546
Expenditure					
Cost of generating funds:					
- Fundraising costs		123,926	—	123,926	122,035
Charitable activities	6	1,343,911	6,571,257	7,915,168	6,895,210
Governance costs	9	71,864	7,412	79,276	51,568
Total expenditure		1,539,701	6,578,669	8,118,370	7,068,813
Net surplus/(deficit)		2,433,920	(487,857)	1,946,063	2,783,733
Fund transfer	17	(308,366)	308,366	—	—
Total funds brought forward		21,960,448	10,128,300	32,088,748	29,305,015
Total funds carried forward		24,086,002	9,948,809	34,034,811	32,088,748

The accompanying notes form an integral part of these financial statements.

CHEN SU LAN METHODIST CHILDREN'S HOME

BALANCE SHEET
At 31 December 2025

	Note	2025 \$	2024 \$
Non-current assets			
Property, plant and equipment	10	10,016,445	10,225,330
Investments in financial assets	11	13,999,700	3,497,200
		<u>24,016,145</u>	<u>13,722,530</u>
Current assets			
Other receivables	12	859,063	1,541,781
Other current assets	13	35,232	34,052
Investments in financial assets	11	—	500,000
Cash and cash equivalents	14	10,531,299	17,188,950
		<u>11,425,594</u>	<u>19,264,783</u>
Total assets		<u>35,441,739</u>	<u>32,987,313</u>
Current liabilities			
Donations and grants received in advance	15	357,610	137,500
Other payables	16	1,049,318	761,065
Total liabilities		<u>1,406,928</u>	<u>898,565</u>
Net assets		<u>34,034,811</u>	<u>32,088,748</u>
Funds			
Unrestricted funds	17	24,086,002	21,960,448
Restricted funds	18	9,948,809	10,128,300
Total funds		<u>34,034,811</u>	<u>32,088,748</u>

The accompanying notes form an integral part of these financial statements.

CHEN SU LAN METHODIST CHILDREN'S HOME

STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2025

	Note	2025 \$	2024 \$
Cash flows from operating activities			
Net surplus		1,946,063	2,783,733
Adjustments for:			
Depreciation of property, plant and equipment		389,313	502,939
Interest income		(444,339)	(600,985)
Operating cash flows before movements in working capital		1,891,037	2,685,687
Other receivables		332,243	(371,123)
Other payables		508,363	(74,460)
Net cash generated from operations		2,731,643	2,240,104
Cash flows from investing activities			
Investment in financial assets		(11,502,500)	(3,745,950)
Proceeds from the maturity of financial assets		1,500,000	—
Interest received		793,634	617,964
Purchases of property, plant and equipment		(180,428)	(160,471)
Net cash used in investing activities		(9,389,294)	(3,288,457)
Net decrease in cash and cash equivalents		(6,657,651)	(1,048,353)
Cash and cash equivalents at beginning of financial year		17,188,950	18,237,303
Cash and cash equivalents at end of financial year	14	10,531,299	17,188,950

The accompanying notes form an integral part of these financial statements.

CHEN SU LAN METHODIST CHILDREN'S HOME

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

Chen Su Lan Methodist Children's Home (the "Home") was registered under the Societies Act 1966 on 12 March 1968. The Home is a charity registered under the Charities Act 1994 on 28 June 1984. The Home's registered address and principal place of operating activity is located at 202 Serangoon Garden Way, Chen Su Lan Methodist Children's Home, Singapore 556057.

The Home has been accorded an Institution of a Public Character ("IPC") status for the period from 1 July 2022 to 29 February 2028.

The principal objectives of the Home are:

- To develop the spiritual, educational, social, physical and emotional well-being of the children;
- To provide an inclusive home environment to enhance the integration of children with special needs and mainstream children;
- To assist parents in problem solving and coping with their difficulties; and
- To strengthen family relationships and enhance the quality of family life.

2. Summary of significant accounting policies

a) Basis of preparation

The financial statements, expressed in Singapore dollar ("S\$") which is the functional currency of the Home, have been prepared in accordance with Charities Accounting Standard ("CAS") and the disclosure requirements of the Societies Act 1966 and Charities Act 1994 and other relevant regulations. The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with CAS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on the Management Committee's best knowledge of current events and actions and historical experiences and various other factors that are believed to be reasonable under the circumstances, actual results may ultimately differ from those estimates.

Use of estimates and judgements

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The areas involving a higher degree of judgement in applying accounting policies, or areas where assumptions and estimates have a significant risk of resulting in material adjustment within the next financial year are disclosed in Note 2(q).

2. Summary of significant accounting policies (cont'd)

b) Income recognition

Income is recognised in the statement of financial activities to the extent that the Home becomes entitled to the income, when it is probable that the income will be received; and when the amount of the income can be measured with sufficient reliability.

Voluntary income

Donations

Donations are recognised on receipt. However, donations received and subject to donor-imposed pre-conditions are deferred as liabilities until the Home is able to meet the terms of the donations.

Donations-in-kind

Donations-in-kind that can be estimated with sufficient reliability are accounted for at a reasonable estimate of the price that the Home would have to pay in the open market for an equivalent item or at the amount actually realised.

Activities for generating funds

Income from fund raising events are recognised when received. If income is received for a specific fund-raising or charity event and the event has not occurred, the income received will be deferred as a liability until the event has been conducted.

Investment income

Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

Income from charitable activities

Subventions and grants

Subventions and grants from government and other organisations are recognised as income only when there is sufficient evidence that the Home has complied with the conditions attached to them and there is reasonable certainty that they will be received. These subventions and grants are recognised on an accrual basis. Additionally, subventions and grants recognised in the statement of financial activities are calculated based on the funding principles set by the individual organisations. Adjustments to the subventions and grants which are made on finalisation by the relevant organisations are recognised in the statement of financial activities in the financial year in which they are finalised. Subventions and grants with specific conditions are recognised either when they have been conformed to, or when there is sufficient evidence that they will be met. In instances where there is uncertainty about the ability of the Home to meet the conditions set by grantors, the recognition of the grants as income is deferred until conditions imposed at the time of the grants can be complied with.

c) Expenditure

Cost of generating funds

The cost of generating funds are those costs attributable to generating income for the Home, other than those costs incurred in undertaking charitable activities in furtherance of the Home's objects.

2. Summary of significant accounting policies (cont'd)

c) Expenditure (cont'd)

Charitable activities

Expenditure on charitable activities comprises all costs incurred in undertaking work to meet the charitable objects of the Home. Such costs include the direct costs of the charitable activities of the Home together with those support costs incurred that enable these activities to be undertaken.

Governance costs

Governance costs include the costs of governance arrangement, which relate to the general running of the Home as opposed to the direct management functions inherent in generating funds, service delivery and programme or project work. Governance costs will normally include both direct costs such as internal and external audit, legal advice for the Home and costs associated with constitutional and statutory requirements, and related support costs which were material, would comprise apportionment of shared and indirect costs involved in supporting the governance activities.

d) Defined contribution plans

Payments to defined contribution plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund are dealt with as payments to defined contribution plans where the Home's obligations under the plans are equivalent to those arising in a defined contribution plan.

e) Taxation

As a charity, the Home is exempted from tax on income and gains falling within Section 13(1)(zm) of the Income Tax Act to the extent that these are applied to its charitable objects. No tax charges have arisen for the Home during the financial year.

f) Property, plant and equipment

Property, plant and equipment are carried at cost less accumulated depreciation.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method, on the following basis:

	Years
Leasehold land	99 years
Leasehold buildings	66 - 99 years
Furniture and fittings	5 years
Equipment	3 - 5 years
Motor vehicles	5 years

The depreciation period is reviewed and adjusted as appropriate at each balance sheet date. The effects of any revision are recognised in the statement of financial activities when the changes arise. No depreciation is provided on asset in-progress until the asset is completed and ready for use.

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in the statement of financial activities when the changes arise.

2. Summary of significant accounting policies (cont'd)

f) Property, plant and equipment (cont'd)

The gain or loss arising on disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the statement of financial activities.

Fully depreciated assets still in use are retained in the financial statements.

g) Receivables

Receivables, excluding prepayments, are measured at initial recognition at transaction price, excluding transaction costs, if any. Transaction costs shall be recognised as expenditure in the statement of financial activities. Prepayments shall be initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

After initial recognition, trade and other receivables, excluding prepayments, shall be measured at cost less any accumulated impairment losses. Prepayments shall be measured at the amount paid less the economic resources received or consumed during the financial period.

At each balance sheet date, where there is objective evidence that a receivable is impaired, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of financial activities. The allowance recognised is measured as the difference between the asset's carrying amount and the undiscounted future cash flows that the Home expects to receive from the receivables. When a receivable is uncollectible, it is written off against the allowance account for receivables. Subsequent recoveries of amounts previously written off are credited in the statement of financial activities.

h) Investments in financial assets

The Home's investments in financial assets, which comprise investments in bonds are initially measured at transaction price excluding transaction costs. Transaction costs are recognised as expenditure immediately in the statement of financial activities. Subsequently, the investment in bonds is measured at cost less any accumulated impairment losses.

At each balance sheet date, if there is objective evidence of impairment, the carrying amount of the asset is reduced by an allowance for impairment and the impairment loss is recognised in the statement of financial activities.

This allowance, calculated as the difference between the asset's carrying amount and the undiscounted future cash flows that the Home expects to receive from the financial assets is recognised in the statement of financial activities in the period in which the impairment occurs. Impairment loss is reversed through the statement of financial activities if the impairment loss decrease can be related objectively to an event occurring after the impairment loss was recognised. The reversal of impairment loss shall not result in the carrying value of the investment exceeding transaction price.

i) Consumable goods and vouchers

Consumable goods and vouchers are stated at the lower of cost and net realisable value. Cost is determined on a first-in, first-out basis. The cost of inventories comprises costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

2. Summary of significant accounting policies (cont'd)

j) Cash and cash equivalents in the statement of cash flows

Cash and cash equivalents comprise cash on hand, cash at bank and short-term deposits which are subject to insignificant risk to changes in value.

k) Payables

Payables are initially measured at transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred. Accruals shall be recognised at the best estimate of the amount payable.

l) Operating leases

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the statement of financial activities on a straight-line basis over the period of the lease.

When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

m) Provisions

Provisions are recognised when the Home has a present obligation (legal or constructive) as a result of a past event, it is probable that the Home will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

n) Unrestricted funds

Unrestricted funds represent funds received by the Home that are expendable for any activities of the Home at the discretion of the Management Committee in furtherance of the Home's charitable objectives. Services subsidised for their activities from unrestricted funds may be required to refund the subsidy should they have surplus in subsequent years.

o) Restricted funds

Restricted funds represent funds that have been received by the Home for which the usage is restricted - specifically for an activity in one or more of its services or for specified activities within these services. These restrictions may be designated by government agencies, other donor organisations or individuals.

2. Summary of significant accounting policies (cont’d)

p) Donations received in advance

Donations received in advance are resources (normally cash) received that do not meet the criteria for recognition as income in the statement of financial activities as entitlement to the income does not exist at the balance sheet date. This primarily relates to grants and donations received where the donors or grantors have specified conditions for use; and these conditions have not been met at the financial year end. The donations received in advance will be recognised as income in the statement of financial activities when the conditions are fulfilled.

q) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Depreciation of property, plant and equipment

Management Committee periodically reviews the estimated useful lives and residual values of property, plant and equipment for reasonableness. The carrying amounts of the Home’s property plant and equipment are disclosed in Note 10. The Home’s property, plant and equipment are currently depreciated on a straight-line basis, over the estimated useful lives of between 3 to 99 years [Note 2(f)].

The factors considered in assessing the reasonableness of the useful lives include business plans and strategies, expected level of usage and future technological developments. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned.

3. Income from generated funds - Voluntary income

	Unrestricted funds	Restricted funds	Total 2025	Total 2024
	\$	\$	\$	\$
<u>Donations</u>				
Tax deductible	2,153,482	231,500	2,384,982	2,308,650
Non-tax deductible	1,064,158	256,000	1,320,158	1,540,836
Donations-in-kind	245,513	130,682	376,195	242,242
	3,463,153	618,182	4,081,335	4,091,728

As an Institution of a Public Character (“IPC”), certain qualifying donors are granted 2.5 times tax deduction for the donations made to the Home. During the financial year, the Home issued tax deductible receipts amounting to \$2,371,482 (2024: \$2,188,480).

Restricted funds include a \$250,000 donation from PropNex through Comchest. The donation is fully utilised to fund the operations of the Children’s Home Tier 1 programme for the year.

4. Income from charitable activities

	Unrestricted funds \$	Restricted funds \$	Total 2025 \$	Total 2024 \$
<u>Grants from social welfare</u>				
Ministry of Social and Family Development ("MSF")	–	4,221,362	4,221,362	3,718,344
Ministry of Health ("MOH") - CST	–	–	–	199,500
National Council of Social Service ("NCSS")	434	43,324	43,758	14,595
Tote Board Social Service Fund ("TBSSF") - NCSS	–	–	–	(19,307)
SG Enable (for TBSSF)	–	113,533	113,533	156,753
SG Enable (for Children Disability Home ("CDH"))	–	1,082,678	1,082,678	939,597
Others	3,204	9,333	12,537	–
	3,638	5,470,230	5,473,868	5,009,482

5. Other income

	Unrestricted funds \$	Restricted funds \$	Total 2025 \$	Total 2024 \$
Wage credit scheme	3,961	–	3,961	91,562
Jobs growth incentive	12,151	–	12,151	4,021
Miscellaneous income	46,379	2,400	48,779	54,768
	62,491	2,400	64,891	150,351

6. Charitable activities

	Unrestricted funds \$	Restricted funds \$	Total 2025 \$	Total 2024 \$
Bank charges	7,798	–	7,798	806
IT expenses	23,741	490	24,231	32,235
Postages	114	–	114	36
Printing and stationeries	5,460	1,163	6,623	7,219
Rental of equipment	850	2,551	3,401	3,401
Depreciation	243,797	145,516	389,313	502,939
Property, plant and equipment expensed off	6,972	51	7,023	2,528
Telephone	1,866	3,848	5,714	5,642
School expenses	–	11,448	11,448	9,820
Tuition expenses	–	41,183	41,183	44,622
Enrichment programs	–	54,824	54,824	69,345
Love fund expenses	1,754	–	1,754	851
Family reunification expenses	–	1,538	1,538	3,395
Scholarship expenses	–	–	–	2,699
Resident expenses	–	40,847	40,847	36,907
School pocket money expenses	–	17,999	17,999	26,335
Spiritual development expenses	902	618	1,520	2,843
Engagement expenses	21,476	29,271	50,747	21,047
Travelling expenses	–	73,226	73,226	36,297
Food expenses	36	338,645	338,681	237,200
Donations-in-kind expenses	56,782	130,682	187,464	140,999
Household expenses	–	28,430	28,430	17,748
Staff costs (Note 7)	918,019	5,372,197	6,290,216	5,380,300
Repair and maintenance	–	101,424	101,424	92,979
Vehicles upkeep	–	23,454	23,454	22,687
Utilities expenses	35,314	151,448	186,762	179,324
Publicity & Promotions	19,030	81	19,111	3,263
Others	–	323	323	11,743
	1,343,911	6,571,257	7,915,168	6,895,210

7. Staff costs

	Unrestricted funds \$	Restricted funds \$	Total 2025 \$	Total 2024 \$
CPF and SDF contributions	86,186	575,384	661,570	570,806
Foreign workers levy	38,643	110,486	149,129	154,595
Insurance	23,990	45,659	69,649	66,088
Medical and dental expenses	23,707	37,986	61,693	44,978
Salaries, wages and bonuses	623,893	4,361,913	4,985,806	4,295,055
Staff recruitment	5,466	6,821	12,287	7,931
Staff training	20,968	184,419	205,387	126,374
Staff travel	2,283	7,150	9,433	8,924
Staff welfare	92,883	42,379	135,262	105,549
	918,019	5,372,197	6,290,216	5,380,300

8. Support costs

	Charitable activities \$
2025	
Shared corporate cost	<u>1,971,842</u>
2024	
Shared corporate cost	<u>1,898,540</u>

Support costs (i.e. shared corporate cost) are those, whilst necessary to deliver an activity, do not produce or constitute the output of the charitable activities of the Home. These costs are incurred in supporting the income generation activities of the Home. Support costs comprises the manpower and operating cost of Finance & Admin Team, Human Resource, Partnership, Spiritual and Management, Education and Support Services. Support costs are apportioned to the relevant activity cost category they support.

9. Governance costs

	Unrestricted funds \$	Restricted funds \$	Total 2025 \$	Total 2024 \$
Audit fees				
- External	28,854	7,412	36,266	26,800
- Internal	11,054	-	11,054	21,868
Professional fees	4,000	-	4,000	2,900
Staff cost				
- Salaries and bonuses	25,647	-	25,647	-
- CPF and SDF contributions	2,309	-	2,309	-
	<u>71,864</u>	<u>7,412</u>	<u>79,276</u>	<u>51,568</u>

10. Property, plant and equipment

	Leasehold land and buildings \$	Furniture and fittings \$	Equipment \$	Motor vehicles \$	Assets in-progress \$	Total \$
Cost						
At 1.1.2024	13,829,224	834,665	1,012,488	162,985	–	15,839,362
Additions	22,254	16,387	121,830	–	–	160,471
Disposals	–	(146,682)	(302,877)	–	–	(449,559)
At 31.12.2024	13,851,478	704,370	831,441	162,985	–	15,550,274
Additions	–	6,535	169,893	–	4,000	180,428
Written off	–	–	(43,592)	–	–	(43,592)
At 31.12.2025	13,851,478	710,905	957,742	162,985	4,000	15,687,110
Accumulated depreciation						
At 1.1.2024	3,627,786	787,091	759,328	97,359	–	5,271,564
Depreciation charge	304,129	27,031	149,279	22,500	–	502,939
Disposals	–	(146,682)	(302,877)	–	–	(449,559)
At 31.12.2024	3,931,915	667,440	605,730	119,859	–	5,324,944
Depreciation charge	220,976	11,608	134,229	22,500	–	389,313
Written off	–	–	(43,592)	–	–	(43,592)
At 31.12.2025	4,152,891	679,048	696,367	142,359	–	5,670,665
Net carrying amount						
At 31.12.2024	9,919,563	36,930	225,711	43,126	–	10,225,330
At 31.12.2025	9,698,587	31,857	261,375	20,626	4,000	10,016,445

10. Property, plant and equipment (cont'd)

Depreciation is charged as follows and included in expenditure for charitable activities (Note 6):

	2025 \$	2024 \$
Unrestricted funds	243,797	352,409
Restricted funds		
- Program funds	2,942	7,956
- Capital funds	142,574	142,574
Restricted funds	145,516	150,530
	389,313	502,939

Assets held in trust

The leasehold land and building with a carrying amount of \$9,698,587 (2024: \$9,919,563) is registered in the name of three (3) trustees who hold in trust for the Home.

11. Investments in financial assets

	2025 \$	2024 \$
<i>Bonds</i>		
<u>Non-current</u>		
Balance at beginning of financial year	3,497,200	251,250
Additions	10,502,500	3,245,950
Balance at end of financial year	13,999,700	3,497,200
 <i>Treasury Bill</i>		
<u>Current</u>		
Balance at beginning of financial year	500,000	-
Additions	1,000,000	1,500,000
Matured during the year	(1,500,000)	(1,000,000)
Balance at end of financial year	-	500,000

The non-current investments in financial assets of total \$13,999,700 (2024: \$3,497,200) represent investments in Singapore Statutory Board Bonds and Government-linked Corporate Bonds which earn fixed interests ranging from 2.88% to 3.58% (2024: 2.88% to 3.58%) per annum and will mature within 2 to 5 years (2024: 2 to 7 years). The market value of the investments in financial assets as at end of financial year amounted to \$13,994,907 (2024: \$3,558,425).

The current investment in financial assets had matured in the financial year 2025.

For the financial year ended 2024, the current investment in financial assets of total \$500,000 represented a treasury bill which has a cut-off yield of 3.04% per annum at the balance sheet date and will mature within 12 months after the balance sheet date.

12. Other receivables

	2025	2024
	\$	\$
Sundry receivables	699,910	849,080
Interest receivables	51,555	400,850
Deposits	20,900	20,900
Prepayments	63,824	71,451
Grant receivables	22,874	199,500
	<u>859,063</u>	<u>1,541,781</u>

13. Other current assets

	2025	2024
	\$	\$
Consumable goods and vouchers	35,232	34,052
	<u>35,232</u>	<u>34,052</u>

14. Cash and cash equivalents

	2025	2024
	\$	\$
Cash on hand	10,820	7,700
Cash at bank	4,516,446	3,681,250
Fixed deposits	6,004,033	13,500,000
	<u>10,531,299</u>	<u>17,188,950</u>

Fixed deposits bear interest at interest rates ranging from 1.18% to 1.50% (2024: 3.17% to 3.33%) per annum at the balance sheet date and will mature within 2 (2024: 12) months after the balance sheet date.

Fixed deposits are included as cash and cash equivalents as these can be readily converted into cash without incurring significant penalty.

15. Donations and grants received in advance

	2025	2024
	\$	\$
Donations		
- Chen Su Lan Trust	100,000	137,500
- Straits Times School Pocket Money	46,835	-
- Others	18,000	-
	<u>164,835</u>	<u>137,500</u>
Grants		
- Transition Support Package	192,775	-
	<u>357,610</u>	<u>137,500</u>

The donations and grants received in advance during the financial year to be used for the programs in the following year.

16. Other payables

	2025	2024
	\$	\$
Accrued operating expenses	264,856	62,560
Sundry creditors	65,587	60,834
Children's monies held in trust	83,791	38,763
Provision for bonuses	635,084	564,278
Deferred interest income	—	34,630
	1,049,318	761,065

17. Unrestricted funds

General funds

17.1 General fund (Home)

The General fund is for the purpose of meeting operating expenses incurred by the Home.

Designated funds

17.2 CSL Scholarship fund

This fund is used for the purpose of the residents and ex-residents to pursue tertiary educations.

17.3 Education fund

This fund is used for children's educational needs.

17.4 Lions Club fund

This fund is used for children's personal needs.

17.5 Love fund

This fund is used to provide financial assistance to the needs of the residents and ex-residents' families.

17.6 Home within Home fund

This fund is used for upgrading and renovating the premises of the Home.

17.7 Food fund

This fund is established for the purpose of catering meals for residents on Sundays.

17. Unrestricted funds (cont'd)

	Designated funds							Total designated funds \$	Total unrestricted funds \$
	General fund \$	CSL Scholarship fund \$	Education fund \$	Lions Club fund \$	Love fund \$	Home within Home fund \$	Food fund \$		
Balance at 1 January 2024	19,281,936	214,699	85,948	6,371	57,254	182,666	14,204	561,142	19,843,078
Income	4,506,526	–	–	–	18,000	–	–	18,000	4,524,526
Expenditure	(1,420,046)	(2,699)	(5,862)	(6,371)	(851)	(14,373)	(14,204)	(44,360)	(1,464,406)
Net surplus/(deficit)	3,086,480	(2,699)	(5,862)	(6,371)	17,149	(14,373)	(14,204)	(26,360)	3,060,120
Fund transfer to restricted funds (Note 18)	(942,750)	–	–	–	–	–	–	–	(942,750)
Balance at 31 December 2024	21,425,666	212,000	80,086	–	74,403	168,293	–	534,782	21,960,448
Income	3,960,121	–	–	–	13,500	–	–	13,500	3,973,621
Expenditure	(1,523,572)	–	–	–	(1,754)	(14,375)	–	(16,129)	(1,539,701)
Net surplus/(deficit)	2,436,549	–	–	–	11,746	(14,375)	–	(2,629)	2,433,920
Fund transfer to restricted funds (Note 18)	(308,366)	–	–	–	–	–	–	–	(308,366)
Total funds carried forward	23,553,849	212,000	80,086	–	86,149	153,918	–	532,153	24,086,002

18. Restricted funds

Restricted funds comprise of the followings:

18.1 Childcare fund

This fund is used to pay various expenses, which are related to services offered by the childcare division. The license was transferred to Methodist Preschool Services Pte. Ltd, and the childcare premises was leased to them with effect from 1 January 2023. Management Committee had approved the transfer of funds as at 31 December 2025. The funds is generated from the service income from pre-school childcare services offered in previous year.

18.2 Children's Home Tier 1 fund

The fund is used for the purpose of operation of a children residential home.

The deficit of the fund was due to shortfall in donations and grants covering operational expenses. The shortfall will be covered by a transfer of fund from General Fund.

18.3 Children Disability Home fund

This fund is used for the purpose of meeting operating expenses incurred by the Children Disability Home.

18.4 Safe & Strong Families - Reunification ("SSF-R") fund

This fund is used for the purpose of program initiative for children and young persons who transit from Out-of-Home Care back to their families.

18.5 Children's Home Tier 2 fund

This fund is used for the purpose to provide appropriate levels of care for children and young persons with higher needs and who therefore require small group care for a limited period of time (within 12 to 18 months).

Capital expenditures incurred are segregated under capital funds.

18.6 Community Silver Trust ("CST") fund

The Community Silver Trust ("CST") is a dollar-for-dollar donation-matching grant by the government to enhance the services of voluntary welfare organisations ("VWOs") in the intermediate and long-term care ("ILTC") sector.

Capital expenditures incurred are segregated under capital funds.

18.7 Chen Su Lan Trust fund

The donor has directed this fund to be used for approved programs.

18.8 Straits Times SPM ("STSPMF")

This fund is used to support the school-related expenditure for the residents.

18. Restricted funds (cont'd)

Restricted funds comprise of the followings (cont'd):

18.9 President Challenge

This fund is used to support in-house professionals such as art therapists and clinical psychologists to conduct mental health needs assessments and clinical interventions.

18.10 Care & Share fund

This fund is used for programmes or activities submitted to Care & Share for capability and capacity building, or to fund new programmes to meet emerging or unmet needs as well as enhancements to existing services.

Capital expenditures incurred are segregated under capital funds.

18.11 Building fund

This fund was established for the purpose of the expansion and cyclical expenses incurred of the Home.

18.12 Capital fund

This fund pertains to the initial fund started for the Home.

	2025			2024		
	Program funds	Capital funds	Total restricted funds	Program funds	Capital funds	Total restricted funds
	\$	\$	\$	\$	\$	\$
Balance at beginning of financial year	1,041,840	9,086,460	10,128,300	232,903	9,229,034	9,461,937
Income	6,090,812	–	6,090,812	5,328,020	–	5,328,020
Expenditure	(6,436,095)	(142,574)	(6,578,669)	(5,461,833)	(142,574)	(5,604,407)
Net deficit	(345,283)	(142,574)	(487,857)	(133,813)	(142,574)	(276,387)
Fund transfer from unrestricted fund (Note 17)	308,366	–	308,366	942,750	–	942,750
Balance at end of financial year	1,004,923	8,943,886	9,948,809	1,041,840	9,086,460	10,128,300

18. Restricted funds (cont'd)

	Childcare Fund \$	Children's Home Tier 1 fund \$	Children Disability Home fund \$	SSF-R fund \$	Children's Home Tier 2 fund \$	CST fund \$	Chen Su Lan Trust fund \$	STSPMF \$	President Challenge \$	Total program funds \$
Balance at 1 January 2024	166,634	(712,144)	(199,151)	494,055	283,950	124,300	75,259	–	–	232,903
Income	–	2,156,667	1,098,196	520,622	1,027,285	199,500	245,000	9,000	71,750	5,328,020
Expenditure	–	(2,330,986)	(994,759)	(528,597)	(1,086,936)	(197,629)	(287,426)	(4,750)	(30,750)	(5,461,833)
Net (deficit)/surplus	–	(174,319)	103,437	(7,975)	(59,651)	1,871	(42,426)	4,250	41,000	(133,813)
Fund transfer from unrestricted fund (Note 17)	–	712,500	199,500	–	–	–	–	–	30,750	942,750
Balance at 31 December 2024	166,634	(173,963)	103,786	486,080	224,299	126,171	32,833	4,250	71,750	1,041,840
Income	–	3,020,713	1,244,060	533,550	1,154,989	–	131,500	6,000	–	6,090,812
Expenditure	–	(3,035,814)	(1,298,280)	(582,214)	(1,208,795)	(126,171)	(107,446)	(5,625)	(71,750)	(6,436,095)
Net (deficit)/surplus	–	(15,101)	(54,220)	(48,664)	(53,806)	(126,171)	24,054	375	(71,750)	(345,283)
Fund transfer (to)/from unrestricted fund (Note 17)	(166,634)	175,000	300,000	–	–	–	–	–	–	308,366
Total funds carried forward	–	(14,064)	349,566	437,416	170,493	–	56,887	4,625	–	1,004,923

18. Restricted funds (cont'd)

	← Additions and Alterations →					
	Capital fund \$	Building fund \$	Care & Share fund \$	CST fund \$	Children's Home Tier 2 fund \$	Total capital funds \$
Balance at 1 January 2024	100,000	6,088,500	2,310,071	490,226	240,237	9,229,034
Income	-	-	-	-	-	-
Expenditure	-	(94,264)	(35,583)	(8,182)	(4,545)	(142,574)
Net deficit	-	(94,264)	(35,583)	(8,182)	(4,545)	(142,574)
Balance at 31 December 2024	100,000	5,994,236	2,274,488	482,044	235,692	9,086,460
Income	-	-	-	-	-	-
Expenditure	-	(94,264)	(35,583)	(8,182)	(4,545)	(142,574)
Net deficit	-	(94,264)	(35,583)	(8,182)	(4,545)	(142,574)
Balance at 31 December 2025	100,000	5,899,972	2,238,905	473,862	231,147	8,943,886

18. Restricted funds (cont'd)

The following restricted funds include the following income and expenditure:

	Children's Home Tier 1 fund		Children Disability fund		SSF-R fund		Children's Home Tier 2 fund	
	2025	2024	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$
<u>Income</u>								
Government grants								
- Ministry of Social and Family Development	2,559,063	2,171,665	—	—	524,935	520,477	1,137,365	1,026,202
- TBSSF	—	(19,307)	—	—	—	—	—	—
- SG Enable (for TBSSF)	—	—	113,532	156,753	—	—	—	—
- SG Enable (for CDH)	—	—	1,082,678	939,597	—	—	—	—
Donations								
- ComChest PropNex	250,000	—	—	—	—	—	—	—
<hr/>								
<u>Expenditure</u>								
Staff costs								
- Salaries, wages and bonus	2,021,322	1,512,252	866,281	648,108	426,578	392,381	868,206	802,798
- Central provident fund and SDL	270,292	188,823	115,839	80,924	70,249	64,307	102,461	97,466
- Foreign worker's levy	50,326	58,097	21,568	24,899	—	—	38,592	32,737
- Staff training	66,825	43,289	28,639	18,553	42,506	30,744	46,448	18,004
- Others	65,241	72,068	27,961	30,886	13,638	12,551	33,156	34,016
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19. Related party transactions

The Home is governed by the Management Committee, which is the final authority and has overall responsibility for policy making and determination of all activities. The Management Committee and the Executive Director are considered key management personnel of the Home.

During the financial year, none of the Management Committee members received any remuneration from the Home.

The remuneration of key management personnel during the financial year was as follows:

	2025 \$	2024 \$
Employee benefits - salaries and bonuses	180,270	156,178
Contributions to defined contribution plan	10,708	8,532
Gratuity	20,000	-
	210,978	164,710

20. Operating lease commitments

The Home leases a copier machine. Future minimum of the lease rental payables under the non-cancellable operating leases as at financial year end but not recognised as payables, are as follows:

	2025 \$	2024 \$
Within one year	2,340	3,120
More than one year and less than five years	-	2,340
	2,340	5,460

21. Investment management policy

The primary objective of the Home is to ensure it maintains sufficient cash in order to support its activities. Its approach to fund management is to balance the allocation of cash and the investment of reserves. All investments are managed within the guidelines of an Investment Policy with the key objective of capital preservation and reasonable returns, taking into consideration working capital requirements.

22. Reserve policy

The primary objective in the management of the Home's reserves is to ensure that it maintains a strong and healthy level of reserves and working capital ratio in order to support its operations and future growth. For the financial year 2025, the Home had actual reserved and working capital ratio of 3.0 (2024: 3.1).

22. Reserve policy (cont'd)

The Home targets to maintain an optimal level of Accumulated General Fund, which is equivalent to three years of its budgeted expenditures relating to its operations. The Home regularly reviews and manages its reserves to ensure that it has optimal working capital, taking into consideration the future funding requirements of the Home and projected operating cash flows and projected capital expenditures.

There were no changes to the Home's approach to reserve management during the financial year.

23. Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the Management Committee on 29 April 2026.